A PROSPECTUS

12th ANNUAL COMMANDANT'S NATIONAL SECURITY PROGRAM

24-27 JULY 2017

"Not to promote war, but to preserve peace"
Elihu Root

THE UNITED STATES ARMY WAR COLLEGE
CARLISLE BARRACKS, PENNSYLVANIA

U.S.ARMY

STRENGTH and WISDOM

Mission — Objective — Curriculum

There are few issues of greater significance to the long-term readiness of our military forces than the education of military officers to accomplish the vital roles they play in the defense of our nation. Accordingly, the U.S. Army War College (USAWC) serves as the capstone institution for the formal development of the Army's leaders, providing the professional education of carefully selected officers and government civilians who will be serving in senior positions in the near future. More specifically, the USAWC has as its objective the task of providing the Army and the nation with senior leaders who understand the role of the military officer in a democratic society, who can advise properly on the use of military force to achieve national objectives, and who are adept at leading and directing military forces to achieve national objectives.

The USAWC Distance Education Program curriculum is designed to provide select students with a strategic perspective and to equip them with the personal and professional qualities and capabilities they will need to operate competently and confidently in a strategic environment. Curriculum subjects include senior-level leadership, national military strategy, joint doctrine, regional threats and strategies, theater campaign planning, and the Army's role in the implementation of our national military strategy. The Commandant's National Security Program is the culminating event in their course of study. It provides the students with an unequalled opportunity to compare their perspectives on national security and related matters with the views of a select group of 66 civilian guests from academia, the media, government, business and other prominent organizations.

The curriculum is structured to produce more than a military strategist. Through a combination of core subjects, elective courses designed to provide greater topical depth, and two resident courses consisting of distinguished guest lecturers, and seminar discourse, the USAWC Distance Education Program seeks to provide an atmosphere conducive to broad intellectual and personal growth for each officer; first, in professional knowledge and understanding; second, in creative, critical, analytical, and verbal capacities; and third, in personal development.

The USAWC purposefully integrates military history, strategy, operational planning, and ethics throughout the course offerings. Moreover, the curriculum is designed to reflect the fact that the Army cannot fight successfully as a single service if it is to fulfill its role in implementing national military strategy. In today's world, deterrence and the conduct of war rest on a coalition effort. Therefore, more than 75 percent of the USAWC's curriculum is devoted to joint, national or coalition warfare, and related topics. The USAWC is accredited by the Middle States Commission on Higher Education. At the conclusion of their studies, students are awarded a Masters of Strategic Studies Degree.

History

The USAWC, the Army's senior educational institution, was founded in 1901 by Elihu Root, then the Secretary of War. Secretary Root described the founding philosophy of the USAWC in words which have served as its motto ever since.

"Not to promote war, but to preserve peace through intelligent and adequate preparation . . . this institution is founded."

Except for the two world wars, the USAWC has operated continuously for more than 100 years. It has graduated over 23,000 military, civilian, and international students, almost 4,000 of whom have achieved general or flag officer rank. Among its many illustrious graduates are former President Dwight D. Eisenhower, General of the Army Omar N. Bradley, Fleet-Admiral William F. Halsey, Jr., General Tommy R. Franks, General Ray Odierno, General George S. Patton, Jr., General Matthew B. Ridgway, General H. Norman Schwarzkopf, General John M. Shalikashvili, General Maxwell D. Taylor, General Hoyt S. Vandenberg, USAF, Lieutenant General John A. Lejeune, USMC, and Ambassadors Davies, Underhill, and Troxel. To date, over half of the International Fellows have become general officers and have held senior positions of responsibility within their respective defense establishments.

Carlisle Barracks

Carlisle Barracks was founded by Colonel John Stanwix of the British Army on May 30, 1757, and was initially manned by a battalion of British Regulars and Pennsylvania, Maryland, and Virginia provincials. By the time of the Revolutionary War, Carlisle Barracks was a well-established post. The Army's first educational institution, The Artillery School, was started at the Barracks in 1778. Thereafter, the post served as the home of The School of Cavalry Practice, and was both occupied and later burned by Confederate forces during the Civil War. From 1879 to 1918, the famous Carlisle Indian School was located here, contributing to the academic and vocational preparation of young Indians from all over America and also producing such famed athletes as Jim Thorpe. From 1920 to 1946, Carlisle Barracks was the home of the Medical Field Service School. During the period 1946-1951, there were a number of Army Schools in residence — Chaplain, Adjutant General, Army Security Agency, and Armed Forces Information School. Since 1951, Carlisle Barracks has been the home of the U.S. Army War College.

Jim Thorpe

12th ANNUAL
COMMANDANT'S NATIONAL SECURITY PROGRAM

What is the Commandant's National Security Program?

Established in 2006, the Commandant's National Security Program (CNSP) is a three-day event that creates an environment for Army War College Distance Education Program students and distinguished guests to examine current national security issues and exchange candid dialogue. CNSP takes place during the fourth week of July, immediately preceding graduation, and serves as a capstone event that enhances student learning through exposure to a cross-section of American perspectives.

CNSP also provides a forum for distinguished speakers to discuss their views on issues of importance to the nation's security and welfare with students, CNSP guests, International Fellows and faculty of the U.S. Army War College. The event will introduce CNSP guests to some of the future leaders of the American armed forces and government as well as permit the students to better understand the society they serve.

How are CNSP Guests selected and how are they included into the curriculum?

You will join approximately 66 CNSP guests in student seminar groups during the CNSP Week. They come from across America and represent as broad a range of occupations, geographic regions, and age groups as possible. Since this is an outreach program designed to enhance student learning with limited seats available, we intentionally invite guests who do not have an extensive association with the military. This also has the effect of encouraging a free and frank exchange of differing views among the guests and students.

Approximately three guests are assigned to each of the 22 student seminar groups. They are invited to become active participants in the discussions and are encouraged to probe and examine the seminar group's ideas vigorously and critically so as to give the students the benefits of their own personal experience and perspectives. Guests are not expected to prepare in advance for the Program.

What can CNSP Guests expect each day?

Each day features a guest speaker who sets the theme for the day's discussions. Generally, we open CNSP Week with a strategic level speaker, to address current defense issues. On subsequent days speakers cover topics such as the challenges of civil-military relations, the role of domestic politics in national security, globalization, foreign policy, international security issues and the future role of the United States. Our speakers are widely recognized and accomplished experts in their respective fields.

Besides the guest speakers and the seminar discussions, CNSP guests also have the opportunity for more informal discussions at scheduled social events. These include individual seminar socials on Monday evening and the Commandant's Reception on Tuesday evening. In addition, there is an opportunity to take a "staff ride" to the Gettysburg Battlefield with our experienced historians. A draft schedule for the entire week is listed on the back of this page.

What costs can CNSP Guests expect while attending?

Guests provide for their transportation to and from the Carlisle area. While at the U.S. Army War College, the remaining costs of the week, to include food, lodging and daily transportation, are provided by the War College. We recognize that many guests may wish to bring spouses; however, with limited seats available each year for this outreach effort, we cannot extend invitations to a participant's spouse.

PARTICIPANTS IN THE COMMANDANT'S NATIONAL SECURITY PROGRAM

Program Guests

The guests are a select group of 66 civilians from academia, the media, government, business, and other prominent organizations. By design, they represent a cross section of experience, contemporary interests, and views. Each is invited as a representative of their organization and its culture, someone deeply concerned with the well being of the nation, and as a person whose experience, knowledge, and interests will enable him or her to contribute to seminar group discussions.

Qualification Requirements: Nominees for the program must be US citizens and may not be currently serving in or retired from any component of the US Armed Services.

Also, it is preferred that nominees have minimal military or national security-related job experience in their background. Some limited experience will be considered.

Students

The USAWC Distance Education Program student body is currently composed of 371 U.S. military officers, 29 civilian employees of the U.S. Government, and 5 senior officers from other countries. While the class is drawn predominantly from the Active Army, U.S. Army Reserve, and the Army National Guard, 17 of the officers are from the Navy, Marine Corps, Coast Guard, and Air Force. Most officers are in the grade of either Colonel/Captain or Lieutenant Colonel/ Commander. The civilian students are of comparable grade. Most students are between 40-45 years of age and have been serving for an average of 20-25 years. Most of the military officers have commanded battalion or larger organizations. The majority of this year's class has seen duty in Iraq, Afghanistan, or other areas of Southwest Asia.

Faculty

The faculty consists of current and former military officers. Although predominantly Army in composition, the faculty also includes current and former representatives of the other services. Faculty members are selected on the basis of formal education, training, and career experiences which uniquely qualify them as experts in one or more of the various categories which comprise the total discipline of military art and science.

MONDAY

July 2017

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JULY 2017

Guests Arrive
and Inprocess

Guest Welcome Social

Commandant's Welcome

Program Orientation
Briefing

Student Seminar Social

TUESDAY

July 2017

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JULY 2017

AM

Keynote Address:
National Security Strategy-
Current US Strategic
Perspective

Question and Answer
Period

Lunch/Optional Lectures

PM

Seminar Discussions

Guest Speaker
Presentation:
Global Implementation
of US National Security
Strategy

Commandant's Reception

WEDNESDAY

July 2017

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JULY 2017

AM

Guest Speaker Presentation: Homeland Defense Challenges

Question and Answer Period

Lunch/Gettysburg Prebrief

PM

Seminar Discussions

Gettysburg Battlefield Tour and Discussion

THURSDAY

July 2017

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JULY 2017

AM

Guest Speaker Presentation: Strategic Approaches to Future Challenges

Question and Answer Period

Lunch/Optional Lectures

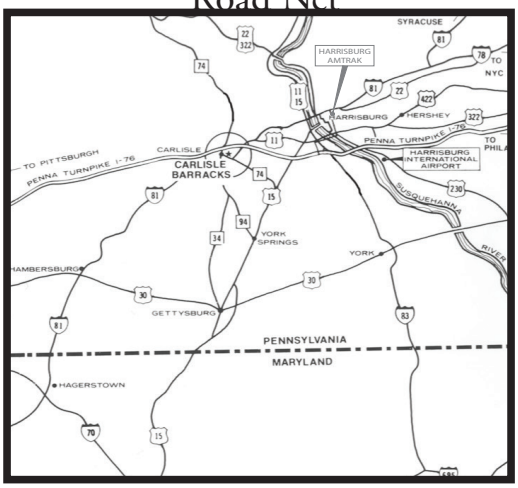
PM

Capstone Address: Senior Commander Perspective

Question and Answer Period

Guests Depart

Road Net



Location

The USAWC is located at Carlisle Barracks, in the Cumberland Valley of Pennsylvania, 18 miles west of Harrisburg, on US Route 11 south. The Borough of Carlisle adjoins the post on the south and is about 27 miles north of Gettysburg on PA Route 34. A short distance north of Carlisle Barracks on US Route 11 are Interchanges for I-81 (Exit 52 - old Exit 17W), and I-76 (Exit 226 - old Exit 16, the Pennsylvania Turnpike). Highway travel time to Carlisle Barracks from Washington, DC or Philadelphia is about two and one-half hours; from New York, about four and one-half hours; and from Pittsburgh, about four hours.

Commercial Transportation

Key air and railroad terminals are located in the vicinity of Harrisburg. American, United, USAir, Delta, Continental, and Northwest Airlines fly regularly scheduled flights into Harrisburg International Airport. The Amtrak Railroad services Harrisburg from Chicago, New York, Washington D.C. and all points on the east coast. Guests arriving in Harrisburg via commercial transportation will be met by a representative from the U.S. Army War College and provided transportation to their hotel.

Guest Nominations and Additional Information

Program guest nominations must be submitted no later than 16 January 2017. The guest nomination process as well as additional program information can be found at the following website:

https://dde.carlisle.army.mil/documents/cnsp/cnspMain.cfm

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