Description of the Joint Strategic Planning System (JSPS)

July 2009

Overall classification of this briefing is UNCLASSIFIED
This slide is UNCLASSIFIED
Role of the CJCS and the Joint Strategic Planning System (JSPS)

POTUS, NSC, HSC Activities

SECDEF / OSD Activities
Strategy Development, Planning, Programming

ADVISE
CJCS Formal
Advice to POTUS / SECDEF / NSC / HSC

Roles:
- Principal Military Advisor
- Combatant Commander Spokesman
- Strategic Direction
- Strategic Planning
- Contingency Planning
- Programming & Budget
- Strategic Environment
- Validate Military Requirements

CJCS Risk Assessment (CRA)
Chairman’s Program Recommendation (CPR)
Joint Strategy Review (JSR) Report
CJCS Advice in Strategic Documents

DIRECT
Implement POTUS & SECDEF Guidance

Roles:
- Strategic Direction
- Strategic Planning
- Develop Doctrine

National Military Strategy (NMS) & Joint Strategic Capabilities Plan (JSCP)

ASSESS
Comprehensive Assessment

Roles:
- Assess Readiness
- Risk
- Sufficiency
- Joint Military Requirements

Comprehensive Joint Assessment (CJA) & Joint Strategy Review (JSR) process

Comprehensive Assess, Advise, Direct functions via JSPS
Formal Execution: Major JSPS Components

1. Comprehensive Joint Assessment (CJA)
   - CJCS ASSESS

2. Joint Combat Capability Assessments
   - Joint Strategy Review Process
     - Integration

3. Advice
   - Advice Development
     - CJA and JSR process support formal and informal advice development for the Chairman
       - Major supporting products
         - CRA
         - CPR
         - JSR

4. NMS and JSCP
   - NMS
     - JSCP
       - ARMED FORCES

- POTUS, NSC, HSC Activities
  - Strategy Development, Planning, Programming

- SecDef/OSD Activities
  - Strategy Development, Planning, Programming

Advice Development
- Assists in provision of unified strategic direction
- Links strategic guidance to operational planning
- Guides operational capabilities and priorities
- Enables assessment of risk

Service Plans

NMS and JSCP
- Process
- Product
- Inform
- Advise
- Direct
Comprehensive Joint Assessment (CJA)

**Inputs**

Formal CJA Inputs from Web Survey
- Integrated Response
- Security Environment
- Current Ops & Health of the Force
- Near-term Military Risk Assessment
- Near-term Risk drivers & Mitigation
- Implications for the Future Force

**Informed By:**
- Joint Strategic Assessment
- Current Assessments – JCCA
- Service Assessments
- WOT, CWMD, Cyber Assessments
- Operational Availability

**Informs**

Joint Strategy Review Process (J1-J8)

Comprehensive Joint Assessment (CJA)

Produces a shared database for common analysis

- Strategy-based holistic assessment for the CJCS that provides a view across missions, domains, & time
- Leverages the combined analytic capability of various assessments and facilitates prioritization
- Reduces redundancy. Facilitates comprehensive COCOM, Service and Joint Staff analysis
- One time, “as of” report provides common information baseline and strategic picture
- Enables CJCS consistency in assessment and advice
Joint Strategy Review (JSR) Process

**Inputs**

1. Components of JSR process:
   - Chairman’s Risk Assessment (CRA) (J-5)
   - Capabilities Gap Assessment/CPR (J-8)
   - Health of Force Estimates (J-1)
   - Joint Intelligence Estimate (JIE) (J-2)
   - Joint Logistics Estimate (JLE) (J-4)
   - Experimentation & Concepts Recommendations (J-7)

2. Enrich and refine existing products and processes already being done within the J-Directorates

3. Synthesized into integrated advice or direction

4. Joint Staff Working papers

**Informs**

1. Advice
   - CJCS Risk Assessment (CRA)
   - CJCS Program Recommendation (CPR)
   - Advice Development

2. Direction
   - National Military Strategy (NMS)
   - Joint Strategic Capabilities Plan
   - Other CJCS directive activities: strategic & operational planning, experimentation, exercises

3. JSR report in odd years or as required

- Provides analytic basis for advice development and direction activities
- Provides basis for adjustments to strategy or CJCS direction
Joint Strategy Review (JSR) Process Description

- JSR process not intended to generate additional products or tank briefing requirements outside of what the individual component documents and processes may require
- Synthesis of CJA information and Joint Staff estimates and processes
- Informs CJCS advice development and directive activities
- CJA data from COCOMs and Services informs JSR process and serves as a reference for follow-on Joint Staff activities
- Collaborative process using Joint Staff integration and COCOM/Service outreach via the CJA data survey
- Enriches and refines existing products and processes being done within the J-Directorates
- Insights captured in Joint Staff working papers and in specialized activities
- Serves as vehicle for enhanced Joint Staff integration
- Provides foundation for a biennial JSR report

JSR process was called the JSE process in the JSPS implementation plan.
Joint Strategy Review Processes and Components

1. Joint Strategy Review process conducted annually following receipt of CJA data

2. Joint Strategy Review (JSR) Report completed in odd years

3. Components of the JSR Process
   - Joint Intelligence Estimate (JIE) analysis is a JS J-2 Working Paper and intelligence product
   - Chairman’s Risk Assessment (CRA)
   - Recommended Lines of Joint Experimentation (LOJX) will be basis for Chairman’s Guidance for Joint Experimentation and informs FCB Capability Gap Analysis
   - JOpsC development recommendations informs the JCDE Campaign Plan
   - Capability Gap Assessment process and Chairman’s Program Recommendation (CPR)
   - Joint Logistics Estimate (JLE) remains JS working paper
   - JSR process and JSPS integrated with JCCA process
CJCS Strategic Advice and Advice Development

Inputs

- Joint Strategy Review Process
  - CJCS Risk Assessment
  - Capability Gap Assessment/CPR
- Joint Strategy Review Report
- Augmented by deliberative bodies as needed
  - Joint Chiefs of Staff Tanks
  - CJCS Strategy Sessions
  - Strategy Working Groups
  - JROC
  - Joint Worldwide Planners Conf

Informs

- Incoming Administration
- NSS & other National Strategies
- NDS
- NMS
- Program Budget Review
- Guidance for Employment of the Force (GEF)
- Guidance for Development of the Force (GDF)
- Quadrennial Defense Review (QDR)
- Service Strategy / POM Builds

• Formal and informal advice activities that support CJCS statutory responsibilities
• Addresses near, mid and far term
• Provides a common starting point for National, OSD and JS processes
CJCS Strategic Direction Consolidation—NMS

**Inputs**

- Joint Strategy Review Report
- Joint Strategic Review Process
- National & OSD Guidance
- CJCS Strategy sessions
- JCS Tanks
- COCOM/Service input

**Directs**

- The Joint Force
  - Strategic Plans
  - Capabilities Development
  - Joint Concept & Experimentation
  - Other activities as needed

**Informs**

- National Military Strategy (NMS)
  - Strategic Environment
  - Military Objectives
  - Military Ways
  - Military Means
  - Risk
  - Annexes as required

- Public
  - OSD Activities
  - Interagency
  - Other activities as needed

Provides consolidated, consistent, accessible, formal direction
**CJCS Strategic Direction Consolidation—JSCP**

**Inputs**
- Guidance for Employment of the Force
  - Priorities
  - Posture Guidance
  - Resources & Forces
  - Planning Guidance
- National Military Strategy

**Joint Strategic Capabilities Plan (JSCP)**
- Introduction
- Strategic Context & Global Priorities
- Resources and Forces
- Global Defense Posture
- Campaign Plan Requirements
- General Planning Guidance
- Functional Planning Guidance
- Regional Planning Guidance
- Implementation Guidance
- Assessments
- Supplemental Instructions

**Directs**
- COCOM, Service, and Defense Agency Planning
- Global Posture Planning & Execution
- Assessment standards

- JSCP provides detailed planning direction that implements OSD’s Guidance for the Employment of the Force (GEF)
- Fulfills CJCS Title 10 responsibilities to direct planning. Supplemental instructions cover the requirement to produce logistic and other plans
CJCS Key Strategic Documents within JSPS

- National Military Strategy (NMS): Direct & Advise
- Joint Strategic Capabilities Plan (JSCP): Direct
- Chairman’s Risk Assessment (CRA): Assess & Advise
- Chairman’s Program Recommendation (CPR): Assess & Advise

- Chairman’s Military Advice: Advise
  - Optional and only as required
  - This year advice is incorporated into key strategic documents
    - CRA
    - CPR
    - Draft NMS
    - POTUS briefs
The New Strategic Planning Process & Documents

National Security Strategy (NSS)
National Defense Strategy (NDS)
National Military Strategy (NMS)

Employ the Force
Manage the Force
Develop the Force

Guidance for Employment of the Force (GEF)
Guidance for Development of the Force (GDF)

Joint Strategic Capabilities Plan (JSCP)

Contingency Planning Guidance
Security Cooperation Guidance
Global Posture Guidance
Global Force Mgmt Guidance
Nuclear Weapons Planning Guidance

Unified Command Plan
Global Force Mgmt (GFM) Implementation Guidance
CJCS Risk Assessment

Strategic Planning Guidance
Transformation Planning Guidance
Global Posture Guidance
Human Capital Strategy
Analytic Agenda Guidance
Joint Concepts & Experiment Guidance
Science & Technology Guidance