



# Description of the Joint Strategic Planning System (JSPS)

July 2009

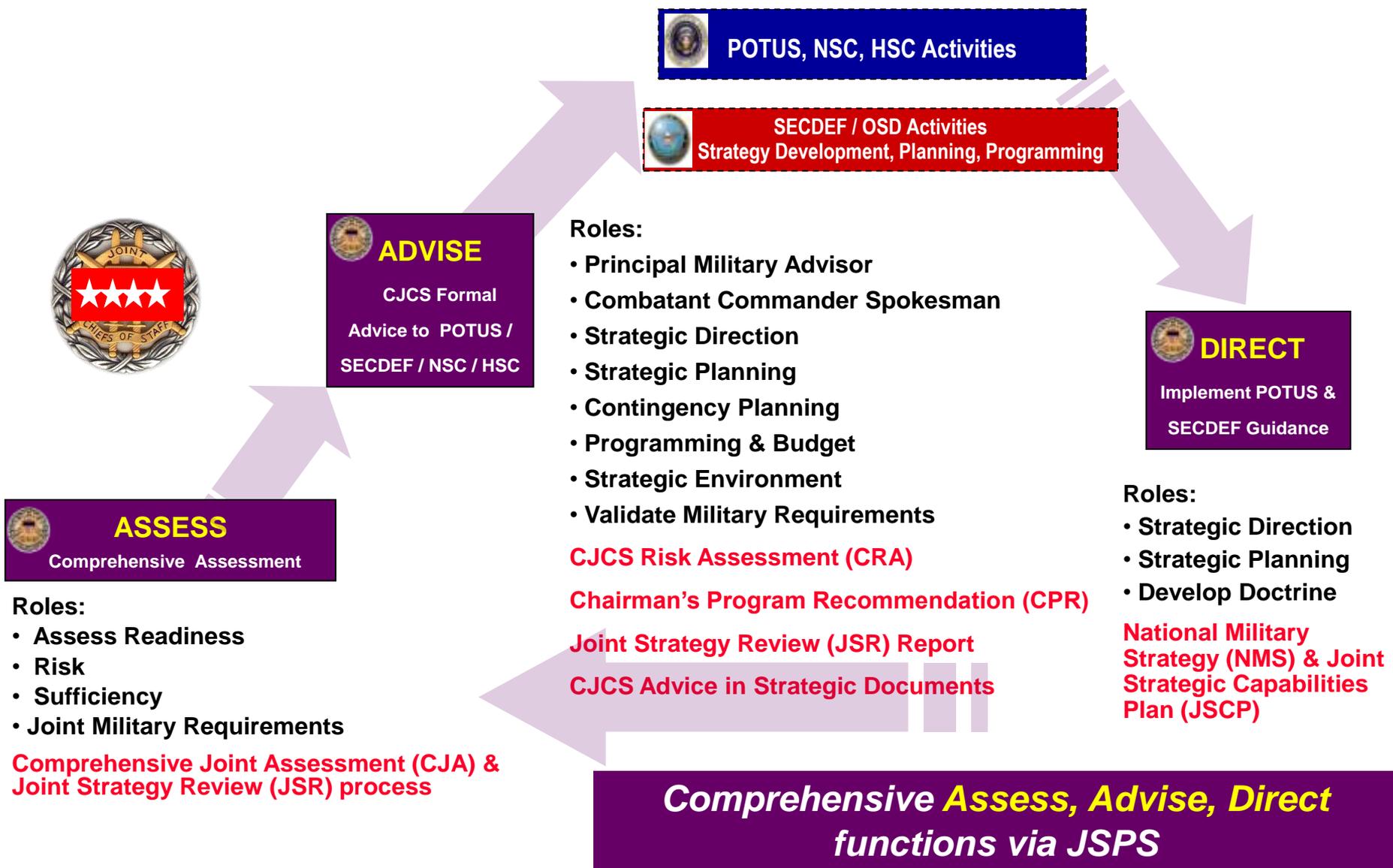
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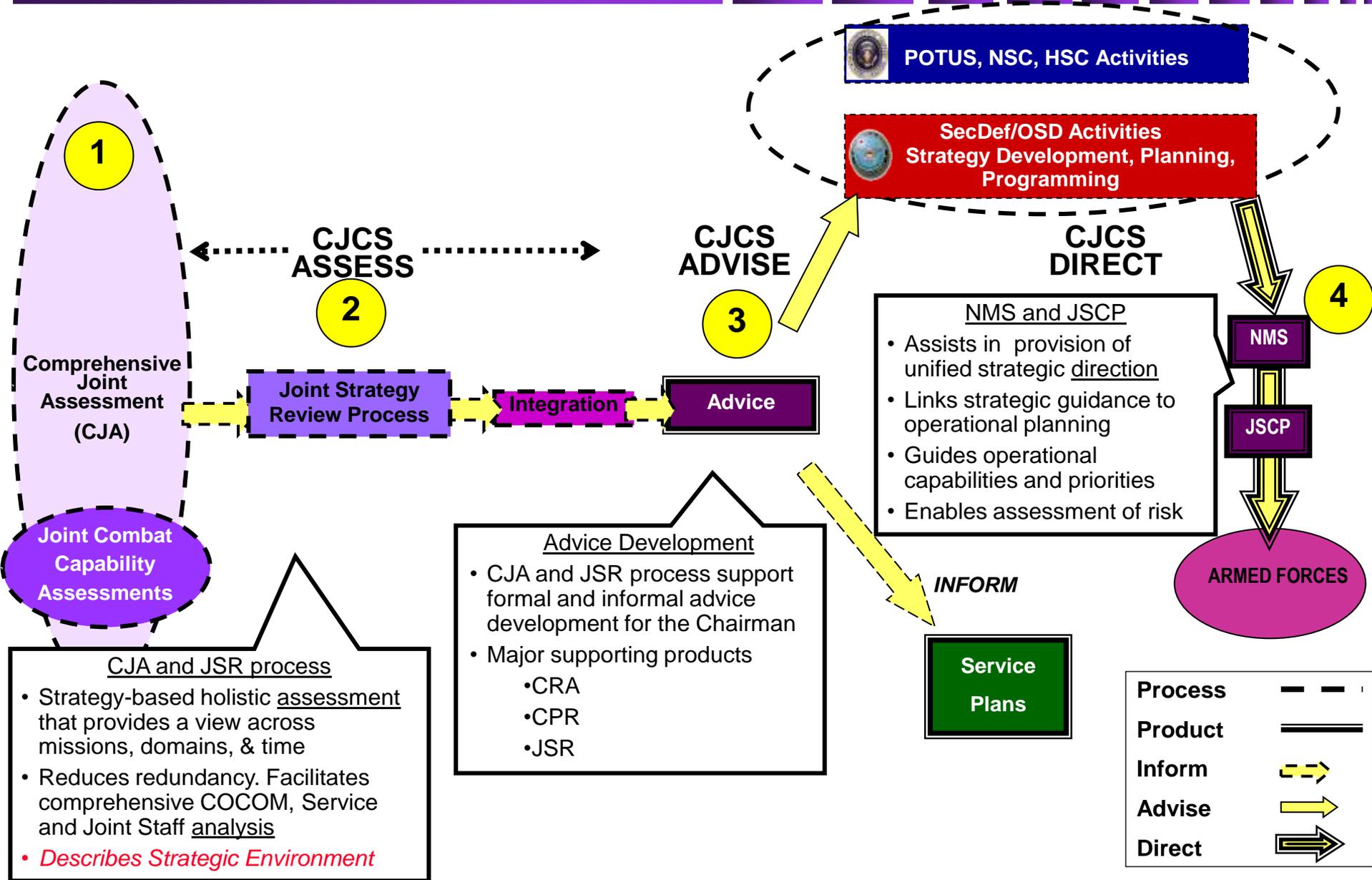
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# Role of the CJCS and the Joint Strategic Planning System (JSPS)



# Formal Execution: Major JSPS Components



# Comprehensive Joint Assessment (CJA)

## Inputs

### Formal CJA Inputs from Web Survey

- Integrated Response
- Security Environment
- Current Ops & Health of the Force
- Near-term Military Risk Assessment
- Near-term Risk drivers & Mitigation
- Implications for the Future Force

### Informed By:

- Joint Strategic Assessment
- Current Assessments – JCCA
- Service Assessments
- WOT, CWMD, Cyber Assessments
- Operational Availability

## Comprehensive Joint Assessment (CJA)

Produces  
a shared  
database  
for  
common  
analysis

## Informs

Joint Strategy Review  
Process  
(J1-J8)

- Strategy-based holistic assessment for the CJCS that provides a view across missions, domains, & time
- Leverages the combined analytic capability of various assessments and facilitates prioritization
- Reduces redundancy. Facilitates comprehensive COCOM, Service and Joint Staff analysis
- One time, “as of” report provides common information baseline and strategic picture
- Enables CJCS consistency in assessment and advice

# Joint Strategy Review (JSR) Process

## Inputs



1. Components of JSR process:
  - Chairman's Risk Assessment (CRA) (J-5)
  - Capabilities Gap Assessment/CPR (J-8)
  - Health of Force Estimates (J-1)
  - Joint Intelligence Estimate (JIE) (J-2)
  - Joint Logistics Estimate (JLE) (J-4)
  - Experimentation & Concepts Recommendations (J-7)
2. Enrich and refine existing products and processes already being done within the J-Directorates
3. Synthesized into integrated advice or direction
4. Joint Staff Working papers

## Informs

1. Advice
  - CJCS Risk Assessment (CRA)
  - CJCS Program Recommendation (CPR)
  - Advice Development
2. Direction
  - National Military Strategy (NMS)
  - Joint Strategic Capabilities Plan
  - Other CJCS directive activities: strategic & operational planning, experimentation, exercises
3. JSR report in odd years or as required

- Provides analytic basis for advice development and direction activities
- Provides basis for adjustments to strategy or CJCS direction

## *Joint Strategy Review (JSR) Process Description*

- JSR process not intended to generate additional products or tank briefing requirements outside of what the individual component documents and processes may require
- Synthesis of CJA information and Joint Staff estimates and processes
- Informs CJCS advice development and directive activities
- CJA data from COCOMs and Services informs JSR process and serves as a reference for follow-on Joint Staff activities
- Collaborative process using Joint Staff integration and COCOM/Service outreach via the CJA data survey
- Enriches and refines existing products and processes being done within the J-Directorates
- Insights captured in Joint Staff working papers and in specialized activities
- Serves as vehicle for enhanced Joint Staff integration
- Provides foundation for a biennial JSR report

JSR process was called the JSE process in the JSPS implementation plan

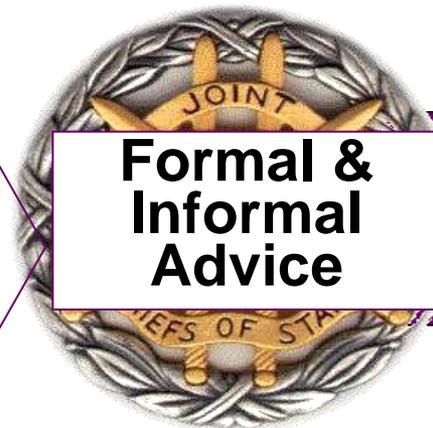
# *Joint Strategy Review Processes and Components*

1. Joint Strategy Review process conducted annually following receipt of CJA data
2. **Joint Strategy Review (JSR) Report** completed in odd years
3. Components of the JSR Process
  - Joint Intelligence Estimate (JIE) analysis is a JS J-2 Working Paper and intelligence product
  - **Chairman's Risk Assessment (CRA)**
  - Recommended Lines of Joint Experimentation (LOJX) will be basis for Chairman's Guidance for Joint Experimentation and informs FCB Capability Gap Analysis
  - JOpsC development recommendations informs the JCDE Campaign Plan
  - Capability Gap Assessment process and **Chairman's Program Recommendation (CPR)**
  - Joint Logistics Estimate (JLE) remains JS working paper
  - JSR process and JSPS integrated with JCCA process

# *CJCS Strategic Advice and Advice Development*

## Inputs

- Joint Strategy Review Process
  - CJCS Risk Assessment
  - Capability Gap Assessment/CPR
- Joint Strategy Review Report
- Augmented by deliberative bodies as needed
  - Joint Chiefs of Staff Tanks
  - CJCS Strategy Sessions
  - Strategy Working Groups
  - JROC
  - Joint Worldwide Planners Conf



## Formal & Informal Advice

## Informs

- Incoming Administration
- NSS & other National Strategies
- NDS
- NMS
- Program Budget Review
- Guidance for Employment of the Force (GEF)
- Guidance for Development of the Force (GDF)
- Quadrennial Defense Review (QDR)
- Service Strategy / POM Builds

- Formal and informal advice activities that support CJCS statutory responsibilities
- Addresses near, mid and far term
- Provides a common starting point for National, OSD and JS processes

# CJCS Strategic Direction Consolidation—NMS

## Inputs

- Joint Strategy Review Report
- Joint Strategic Review Process
- National & OSD Guidance
- CJCS Strategy sessions
- JCS Tanks
- COCOM/Service input



## National Military Strategy (NMS)

- Strategic Environment
- Military Objectives
- Military Ways
- Military Means
- Risk
- Annexes as required

## Directs

### The Joint Force

- Strategic Plans
- Capabilities Development
- Joint Concept & Experimentation
- Other activities as needed

## Informs

### Public

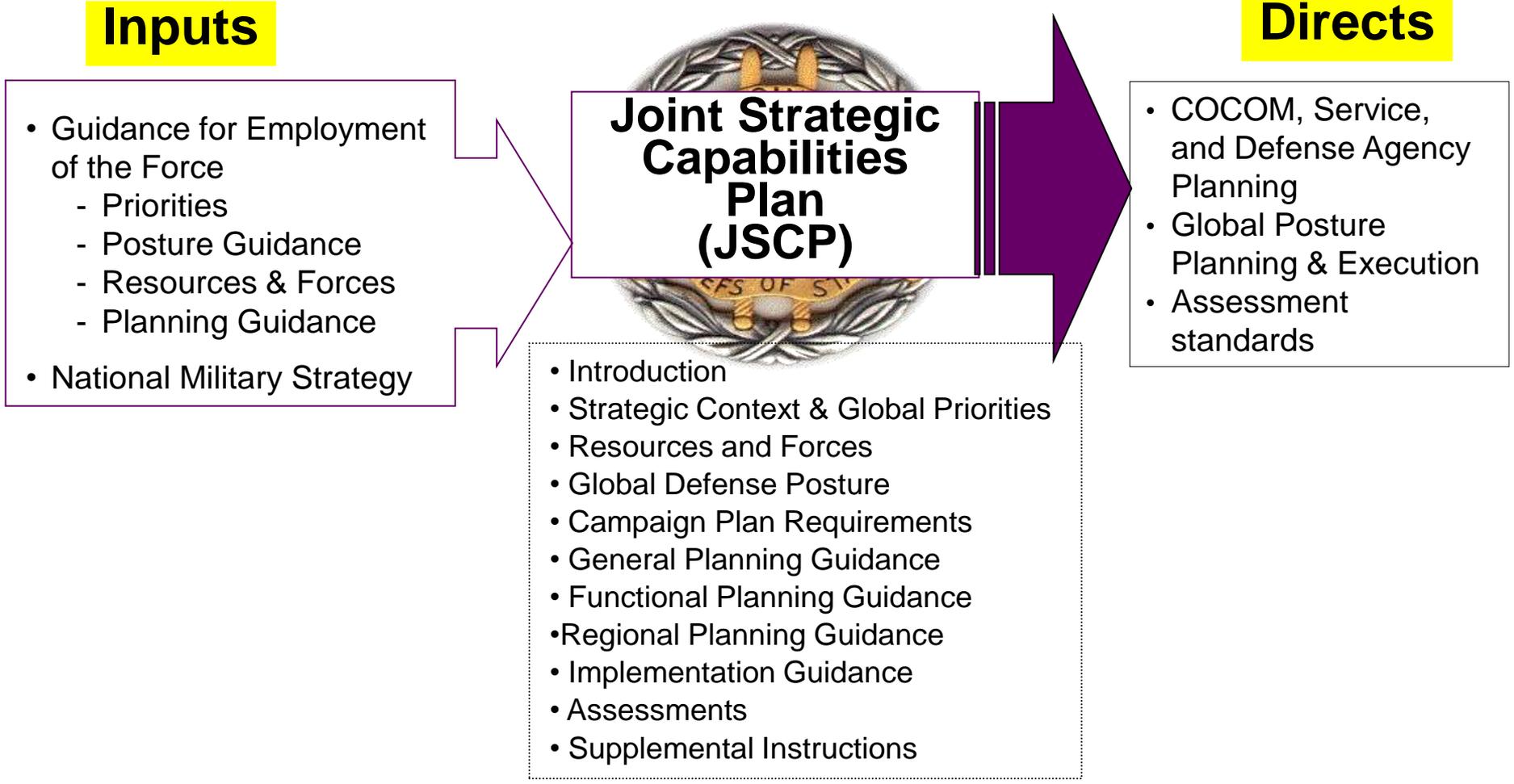
- OSD Activities
- Interagency
- Other activities as needed

Provides consolidated, consistent, accessible, formal direction

# CJCS Strategic Direction Consolidation—JSCP

## Inputs

- Guidance for Employment of the Force
  - Priorities
  - Posture Guidance
  - Resources & Forces
  - Planning Guidance
- National Military Strategy



The diagram illustrates the flow from inputs to directs through the Joint Strategic Capabilities Plan (JSCP). At the center is the JSCP title, with a military crest behind it. To the left, a box labeled 'Inputs' contains a list of guidance and strategy. A large purple arrow points from the inputs to the JSCP. To the right, another large purple arrow points from the JSCP to a box labeled 'Directs', which contains a list of planning and assessment standards. Below the JSCP title, a dotted-line box contains a detailed list of the plan's contents.

## Joint Strategic Capabilities Plan (JSCP)

- Introduction
- Strategic Context & Global Priorities
- Resources and Forces
- Global Defense Posture
- Campaign Plan Requirements
- General Planning Guidance
- Functional Planning Guidance
- Regional Planning Guidance
- Implementation Guidance
- Assessments
- Supplemental Instructions

## Directs

- COCOM, Service, and Defense Agency Planning
- Global Posture Planning & Execution
- Assessment standards

- JSCP provides detailed planning direction that implements OSD's Guidance for the Employment of the Force (GEF)
- Fulfills CJCS Title 10 responsibilities to direct planning. Supplemental instructions cover the requirement to produce logistic and other plans

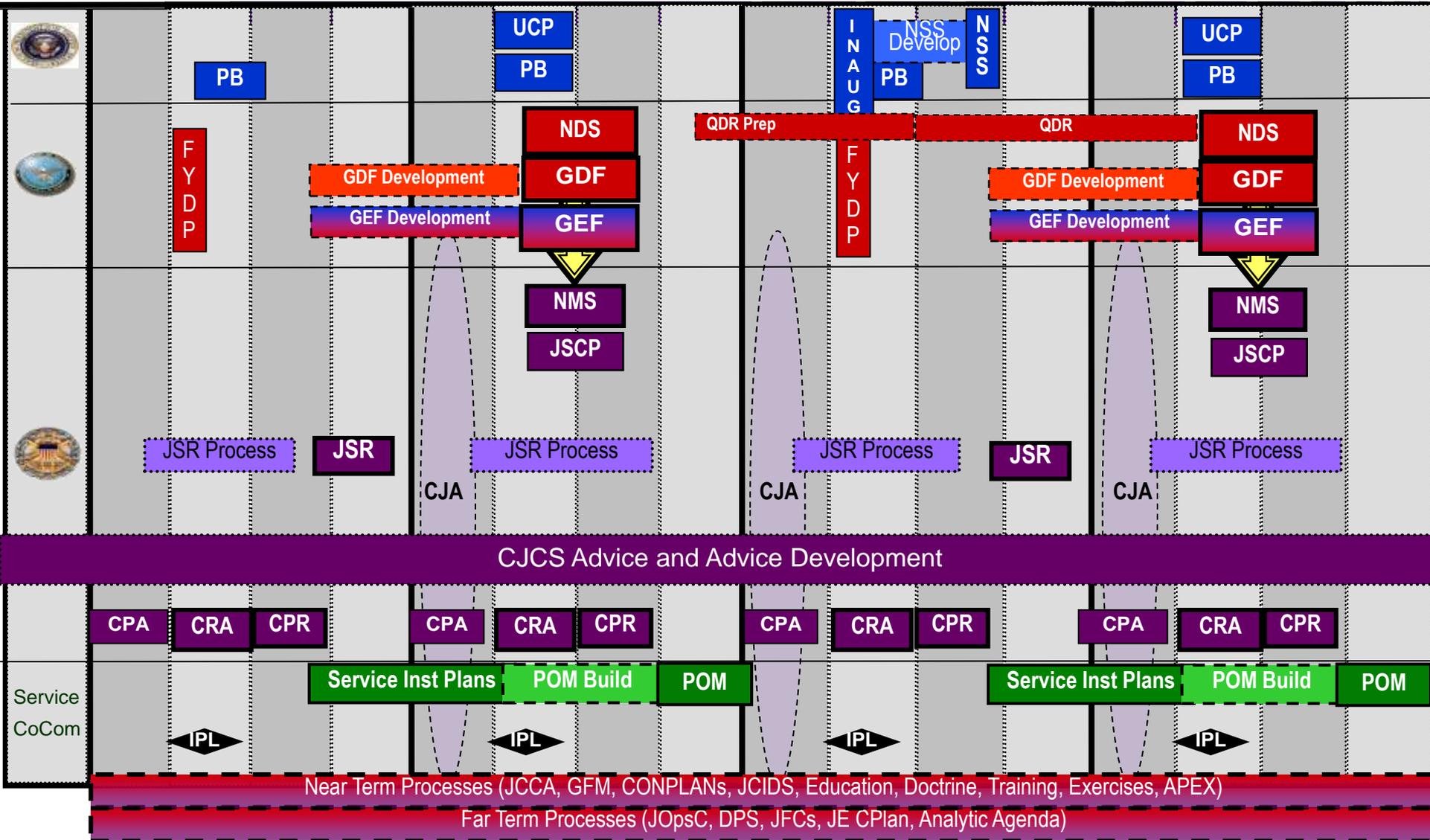
**Year #3  
Fiscal Year 07**

**Year #4  
Fiscal Year 08**

**Year #1  
Fiscal Year 09**

**Year #2  
Fiscal Year 10**

1st Qtr 2nd Qtr 3rd Qtr 4th Qtr 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr 1st Qtr 2nd Qtr 3rd Qtr 4th Qtr



**CJCS Advice and Advice Development**

Near Term Processes (JCCA, GFM, CONPLANS, JCIDS, Education, Doctrine, Training, Exercises, APEX)  
Far Term Processes (JOpsC, DPS, JFCs, JE CPlan, Analytic Agenda)

**JSPS Strategic Planning Battle Rhythm FY07-FY10**

## *CJCS Key Strategic Documents within JSPS*

- National Military Strategy (NMS): Direct & Advise
- Joint Strategic Capabilities Plan (JSCP): Direct
- Chairman's Risk Assessment (CRA): Assess & Advise
- Chairman's Program Recommendation (CPR):  
Assess & Advise
- Joint Strategy Review (JSR) Report: Assess & Advise
- Chairman's Military Advice: Advise
  - Optional and only as required
  - This year advice is incorporated into key strategic documents
    - CRA
    - CPR
    - Draft NMS
    - POTUS briefs

# The New Strategic Planning Process & Documents

